

AEES Power Systems Limited

Management Accounts for the year ending 31Dec2020

AEES Power Systems Limited
Balance Sheet

(Dollars in Thousands, Unaudited)

| | December 31, 2020 | December 31, 2019 |
|---|--------------------------|--------------------------|
| ASSETS | | |
| CURRENT ASSETS: | | |
| Cash and Cash Equivalents | \$ 247 | \$ (4) |
| Accounts Receivable - Trade | 709 | 486 |
| Accounts Receivable - Affiliates | 20 | 237 |
| Inventories, Net | 892 | 664 |
| Prepaid and Other Current Assets | 9,164 | 4,047 |
| Total Current Assets | \$ 11,033 | \$ 5,430 |
| PROPERTY, PLANT AND EQUIPMENT: | | |
| Structures | \$ - | \$ - |
| Equipment | 3,032 | 2,975 |
| Construction Work In Process | 633 | 0 |
| Buildings and constr. IFRS16 leased for own use | 1,093 | 0 |
| Property, plant and equipment | \$ 4,758 | \$ 2,975 |
| Accumulated Depreciation | (2,780) | (2,687) |
| Total property, plant and equipment - Net | \$ 1,977 | \$ 288 |
| OTHER ASSETS: | | |
| Goodwill | \$ - | \$ - |
| Investments | \$ - | \$ - |
| Intangible Assets, Net | 510 | 0 |
| Other Noncurrent Assets | 23,927 | 24,970 |
| Noncurrent Deferred Tax Assets | 1 | 0 |
| Total other assets | \$ 24,438 | \$ 24,970 |
| TOTAL ASSETS | \$ 37,449 | \$ 30,688 |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | |
| CURRENT LIABILITIES: | | |
| Accounts Payable - Trade | \$ 1,291 | \$ 1,085 |
| Accounts Payable - Affiliates | 0 | 0 |
| Taxes Payable | 1,997 | 1,387 |
| Accrued Compensation and Retirement Cost | 55 | 30 |
| Other Current Liabilities | 0 | 1 |
| Total Current Liabilities | \$ 3,344 | \$ 2,504 |
| LONG TERM LIABILITIES: | | |
| Long Term Debt - Affiliate | \$ 247 | \$ - |
| Deferred Income Taxes | - | - |
| Other Noncurrent Liabilities and Reserves | 885 | - |
| Total Long-term Liabilities | \$ 1,131 | \$ - |
| SHAREHOLDERS' EQUITY: | | |
| Common Stock | \$ - | \$ - |
| Additional Paid In Capital | - | - |
| Retained Earnings | 32,974 | 28,185 |
| Accumulated Other Comprehensive Income / (Loss) | (0) | 0 |
| Total Shareholders Equity | \$ 32,974 | \$ 28,185 |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | \$ 37,449 | \$ 30,688 |


Jessica DuMouchel
 Senior Director – Corporate Controller
 PKC Group North America

AEES Power Systems Limited
Statement of Income
(Dollars in Thousands, Unaudited)

| | Three Months Ended December 31, | | Twelve Months Ended December 31, | |
|---------------------------------------|------------------------------------|----------|-------------------------------------|-----------|
| | 2020 | 2019 | 2020 | 2019 |
| Net Sales and Operating Revenue | \$ 2,372 | \$ 2,722 | \$ 8,383 | \$ 11,887 |
| Cost of Sales | 1,986 | 2,240 | 7,299 | 9,777 |
| Gross Profit | \$ 386 | \$ 482 | \$ 1,084 | \$ 2,110 |
| General Admin and Selling Expense | 148 | 121 | 569 | 457 |
| NET MARGIN | \$ 238 | \$ 361 | \$ 515 | \$ 1,653 |
| Taxes | \$ 879 | \$ 286 | \$ 1,468 | \$ 1,067 |
| Interest Expense | (3,169) | (738) | (5,743) | (2,789) |
| Non-Operating Expense / (Income), Net | - | - | - | - |
| INCOME AFTER TAXES | \$ 2,528 | \$ 813 | \$ 4,790 | \$ 3,376 |



Jessica D. Mouchel
 Senior Director – Corporate Controller
 PKC Group North America

AEES Power Systems Limited
Statement of Cash Flow
(Dollars in Thousands, Unaudited)

| | Twelve Months December 31 2020 |
|---|---|
| Operating Activities | |
| Net income | \$ 4,789 |
| Adjustments to reconcile net income to net cash provided by operating activities: | |
| Depreciation | 76 |
| Amortization of long-lived assets | 1 |
| Deferred taxes | - |
| Restructuring | |
| Changes in assets and liabilities: | |
| Accounts receivable - trade | (224) |
| Accounts receivable - affiliates | 217 |
| Inventory | (228) |
| Prepaid expenses and other | (5,117) |
| Other assets | 1,042 |
| Accounts payable - trade | 205 |
| Accounts payable - affiliates | 0 |
| Other current liabilities | 24 |
| Taxes payable | 610 |
| Noncurrent liabilities | 885 |
| Other | - |
| Net cash provided by operating activities | \$ 2,280 |
| Investing Activities | |
| Purchases of property, plant and equipment and intangible assets | \$ (2,276) |
| Proceeds from sale of property, plant and equipment | - |
| Purchase of Fortitude Industries, Inc. | - |
| Net cash used in investing activities | \$ (2,276) |
| Financing Activities | |
| Debt Repayment | \$ 247 |
| Dividends paid | - |
| Net cash used by financing activities | \$ 247 |
| Net (decrease) increase in cash and cash equivalents | \$ 251 |
| Cash and cash equivalents at beginning of period | (4) |
| Cash and cash equivalents at end of period | \$ 247 |



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