AEES Power Systems Limited Management Accounts for the year ending 31Dec2020

AEES Power Systems Limited Balance Sheet

(Dollars in Thousands, Unaudited)

| | Decen | nber 31, 2020 | December 31, 2019 | | |
|---|-------|---------------|-------------------|---------|--|
| ASSETS | | | | | |
| CURRENT ASSETS: | | | | | |
| Cash and Cash Equivalents | \$ | 247 | \$ | (4) | |
| Accounts Receivable - Trade | | 709 | | 486 | |
| Accounts Receivable - Affiliates | | 20 | | 237 | |
| Inventories, Net | | 892 | | 664 | |
| Prepaid and Other Current Assets | | 9,164 | | 4,047 | |
| Total Current Assets | \$ | 11,033 | \$ | 5,430 | |
| PROPERTY, PLANT AND EQUIPMENT: | | | | | |
| Structures | \$ | - | \$ | - | |
| Equipment | | 3,032 | | 2,975 | |
| Construction Work In Process | | 633 | | 0 | |
| Buildings and constr. IFRS16 leased for own use | | 1,093 | | 0 | |
| Property, plant and equipment | \$ | 4,758 | \$ | 2,975 | |
| Accumulated Depreciation | | (2,780) | | (2,687) | |
| Total property, plant and equipment - Net | \$ | 1,977 | \$ | 288 | |
| OTHER ASSETS: | | | | | |
| Goodwill | \$ | - | \$ | _ | |
| Investments | \$ | - | \$ | _ | |
| Intangible Assets, Net | | 510 | | 0 | |
| Other Noncurrent Assets | | 23,927 | | 24,970 | |
| Noncurrent Deferred Tax Assets | | 1 | | 0 | |
| Total other assets | \$ | 24,438 | \$ | 24,970 | |
| TOTAL ASSETS | \$ | 37,449 | \$ | 30,688 | |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | | | | |
| CURRENT LIABILITIES: | | | | | |
| Accounts Payable - Trade | \$ | 1,291 | \$ | 1,085 | |
| Accounts Payable - Affiliates | | 0 | | 0 | |
| Taxes Payable | | 1,997 | | 1,387 | |
| Accrued Compensation and Retirement Cost | | 55 | | 30 | |
| Other Current Liabilities | | 0 | | 1 | |
| Total Current Liabilities | \$ | 3,344 | \$ | 2,504 | |
| LONG TERM LIABILITIES: | | | | | |
| Long Term Debt - Affiliate | \$ | 247 | \$ | _ | |
| Deferred Income Taxes | | - | | _ | |
| Other Noncurrent Liabilities and Reserves | | 885 | | _ | |
| Total Long-term Liabilities | \$ | 1,131 | \$ | - | |
| SHAREHOLDERS' EQUITY: | | | | | |
| Common Stock | \$ | - | \$ | _ | |
| Additional Paid In Capital | Ψ | _ | Ψ | - | |
| Retained Earnings | | 32,974 | | 28,185 | |
| Accumulated Other Comprehensive Income / (Loss) | | (0) | | 0 | |
| Total Shareholders Equity | \$ | 32,974 | \$ | 28,185 | |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | \$ | 37,449 | \$ | 30,688 | |
| TOTAL EMBERTIES AND STAREHOLDERS EQUIT | Ψ | 31,449 | Ψ | 30,000 | |

Jessica DuMouchel Senior Director – Corporate Controller PKC Group North America

AEES Power Systems Limited Statement of Income

(Dollars in Thousands, Unaudited)

| | Three Months Ended December 31, | | | Twelve Months Ended December 31, | | | |
|--|---------------------------------|----|----------------|----------------------------------|------------------|----|------------------|
| | 2020 | | 2019 | | 2020 | | 2019 |
| Net Sales and Operating Revenue Cost of Sales | \$ 2,372 1,986 | \$ | 2,722 2,240 | \$ | 8,383 7,299 | \$ | 11,887 9,777 |
| Gross Profit General Admin and Selling Expense | \$ 386 148 | \$ | 482 121 | \$ | 1,084 569 | \$ | 2,110 457 |
| NET MARGIN | \$ 238 | \$ | 361 | \$ | 515 | \$ | 1,653 |
| Taxes Interest Expense Non-Operating Expense / (Income), Net | \$ 879 (3,169) | \$ | 286 (738) | \$ | 1,468 (5,743) | \$ | 1,067 (2,789) |
| INCOME AFTER TAXES | \$ 2,528 | \$ | 813 | \$ | 4,790 | \$ | 3,376 |

Jessica Du Mouchel

Senior Director – Corporate Controller PKC Group North America

AEES Power Systems Limited Statement of Cash Flow

(Dollars in Thousands, Unaudited)

| Operating Activities 4,789 Not income \$ 4,789 Adjustments to reconcile net income to net cash provided by operating activities: 76 Depreciation 76 Amortization of long-lived assets 1 Deferred taxes - Restructuring - Changes in assets and liabilities: 217 Accounts receivable - trade (224) Accounts receivable - affiliates 217 Inventory (228) Prepaid expenses and other (5,117) Other assets 1,042 Accounts payable - trade 205 Accounts payable - affiliates 0 Other current liabilities 24 Taxes payable 610 Noncurrent liabilities 24 Taxes payable 610 Noncurrent liabilities 85 Other - Net cash provided by operating activities \$ 2,280 Purchases of property, plant and equipment and intangible assets \$ (2,276) Proceeds from sale of property, plant and equipment and intangible assets \$ (2,2 | | Twelve Months December 31 2020 | | |
|--|--|--------------------------------|---------|--|
| Adjustments to reconcile net income to net cash provided by operating activities: Depreciation Foundation Depreciation Depreciation Depreciation Depreciation Depreciation Dependent Depreciation Department | | | | |
| Depreciation 76 Amortization of long-lived assets 1 Deferred taxes - Restructuring - Changes in assets and liabilities: - Accounts receivable - trade (224) Accounts receivable - affiliates 217 Inventory (228) Prepaid expenses and other (5,117) Other assets 1,042 Accounts payable - trade 205 Accounts payable - affiliates 0 Other current liabilities 24 Taxes payable 610 Non-current liabilities 885 Other - Net cash provided by operating activities \$ 2,280 Investing Activities \$ 2,280 Investing Activities \$ 2,280 Purchases of property, plant and equipment and intangible assets \$ (2,276) Proceeds from sale of property, plant and equipment - Purchase of Fortitude Industries, Inc. - Net cash used in investing activities \$ (2,276) Financing Activities \$ 247 | | \$ | 4,789 | |
| Amortization of long-lived assets | · · · · · · · · · · · · · · · · · · · | | | |
| Deferred taxes Restructuring Changes in assets and liabilities: Changes in assets and liabilities: Accounts receivable - tarde (224) Accounts receivable - affiliates 217 Inventory (228) Prepaid expenses and other (5,117) Other assets 1,042 Accounts payable - tarde 205 Accounts payable - affiliates 0 Other current liabilities 24 Taxes payable 610 Noncurrent liabilities 24 Taxes payable 610 Noncurrent liabilities 885 Other - Counts payable Counts payab | | | | |
| Restructuring (224) Accounts receivable - trade (224) Accounts receivable - affiliates 217 Inventory (228) Prepaid expenses and other (5,117) Other assets 1,042 Accounts payable - trade 205 Accounts payable - affiliates 0 Other current liabilities 24 Taxes payable 610 Noncurrent liabilities 88 Other - Net cash provided by operating activities \$ 2,280 Investing Activities \$ 2,280 Financiase of property, plant and equipment and intangible assets \$ (2,276) Proceeds from sale of property, plant and equipment - Purchase of Fortitude Industries, Inc. - Net cash used in investing activities \$ (2,276) Financing Activities \$ 247 Dividends paid - | | | 1 | |
| Changes in assets and liabilities: (224) Accounts receivable - trade (224) Accounts receivable - affiliates 217 Inventory (228) Prepaid expenses and other (5,117) Other assets 1,042 Accounts payable - trade 205 Accounts payable - affiliates 0 Other current liabilities 24 Taxes payable 610 Noncurrent liabilities 885 Other - Net cash provided by operating activities \$ 2,280 Investing Activities \$ 2,280 Purchases of property, plant and equipment and intangible assets \$ (2,276) Proceeds from sale of property, plant and equipment - Purchase of Fortitude Industries, Inc. - Net cash used in investing activities \$ (2,276) Financing Activities \$ 247 Debt Repayment \$ 247 Dividends paid - Net cash used by financing activities \$ 247 Net (decrease) increase in cash and cash equivalents \$ 251 Cash and cash | | | - | |
| Accounts receivable - trade (224) Accounts receivable - affiliates 217 Inventory (228) Prepaid expenses and other (5,117) Other assets 1,042 Accounts payable - trade 205 Accounts payable - affiliates 0 Other current liabilities 24 Taxes payable 610 Noncurrent liabilities 885 Other - Net cash provided by operating activities \$ 2,280 Investing Activities Purchases of property, plant and equipment and intangible assets \$ (2,276) Proceeds from sale of property, plant and equipment - Purchase of Fortitude Industries, Inc. - Net cash used in investing activities \$ (2,276) Financing Activities \$ 247 Debt Repayment \$ 247 Dividends paid - Net cash used by financing activities \$ 247 Net (decrease) increase in cash and cash equivalents \$ 251 Cash and cash equivalents at beginning of period (4) | | | | |
| Accounts receivable - affiliates 217 Inventory (228) Prepaid expenses and other (5,117) Other assets 1,042 Accounts payable - trade 205 Accounts payable - affiliates 0 Other current liabilities 24 Taxes payable 610 Noncurrent liabilities 885 Other - Net cash provided by operating activities \$ 2,280 Investing Activities \$ 2,280 Purchases of property, plant and equipment and intangible assets \$ (2,276) Proceeds from sale of property, plant and equipment - Purchase of Fortitude Industries, Inc. - Net cash used in investing activities \$ (2,276) Financing Activities \$ (2,276) Financing Activities \$ 247 Dividends paid - Net cash used by financing activities \$ 247 Net (decrease) increase in cash and cash equivalents \$ 251 Cash and cash equivalents at beginning of period (4) | Changes in assets and liabilities: | | | |
| Inventory (228) Prepaid expenses and other (5,117) Other assets 1,042 Accounts payable - trade 205 Accounts payable - affiliates 0 Other current liabilities 24 Taxes payable 610 Noncurrent liabilities 885 Other - Net cash provided by operating activities \$2,280 | Accounts receivable - trade | | (224) | |
| Prepaid expenses and other (5,117) Other assets 1,042 Accounts payable - trade 205 Accounts payable - affiliates 0 Other current liabilities 24 Taxes payable 610 Noncurrent liabilities 85 Other - Net cash provided by operating activities \$ 2,280 Investing Activities Purchases of property, plant and equipment and intangible assets \$ (2,276) Proceeds from sale of property, plant and equipment - Purchase of Fortitude Industries, Inc. - Net cash used in investing activities \$ (2,276) Financing Activities \$ (2,276) Financing Activities \$ (2,276) Net cash used by financing activities \$ 247 Net cash used by financing activities \$ 247 Net (decrease) increase in cash and cash equivalents \$ 251 Cash and cash equivalents at beginning of period (4) | Accounts receivable - affiliates | | 217 | |
| Other assets 1,042 Accounts payable - trade 205 Accounts payable - affiliates 0 Other current liabilities 24 Taxes payable 610 Noncurrent liabilities 885 Other Net cash provided by operating activities \$2,280 Investing Activities Purchases of property, plant and equipment and intangible assets \$ (2,276) Proceeds from sale of property, plant and equipment - Purchase of Fortitude Industries, Inc Net cash used in investing activities \$ (2,276) Financing Activities Financing Activities Debt Repayment \$ 247 Dividends paid - Net cash used by financing activities \$ 247 Net (decrease) increase in cash and cash equivalents \$ 251 Cash and cash equivalents at beginning of period (4) | · · · · · · · · · · · · · · · · · · · | | (228) | |
| Accounts payable - trade 205 Accounts payable - affiliates 0 Other current liabilities 24 Taxes payable 610 Noncurrent liabilities 885 Other Net cash provided by operating activities \$2,280 Investing Activities Purchases of property, plant and equipment and intangible assets \$ (2,276) Proceeds from sale of property, plant and equipment - Purchase of Fortitude Industries, Inc Net cash used in investing activities \$ (2,276) Financing Activities Financing Activities Net cash used by financing activities \$ 247 Dividends paid - Net cash used by financing activities \$ 247 Net (decrease) increase in cash and cash equivalents \$ 251 Cash and cash equivalents at beginning of period (4) | Prepaid expenses and other | | (5,117) | |
| Accounts payable - affiliates 0 Other current liabilities 24 Taxes payable 610 Noncurrent liabilities 885 Other | Other assets | | 1,042 | |
| Other current liabilities 24 Taxes payable 610 Noncurrent liabilities 885 Other Net cash provided by operating activities \$ 2,280 Investing Activities Purchases of property, plant and equipment and intangible assets \$ (2,276) Proceeds from sale of property, plant and equipment Purchase of Fortitude Industries, Inc Net cash used in investing activities \$ (2,276) Financing Activities Financing Activities Debt Repayment \$ 247 Dividends paid Net cash used by financing activities \$ 247 Net (decrease) increase in cash and cash equivalents \$ 247 Net (decrease) increase in cash and cash equivalents \$ 251 Cash and cash equivalents at beginning of period (4) | Accounts payable - trade | | 205 | |
| Taxes payable Noncurrent liabilities Other Other Net cash provided by operating activities Investing Activities Purchases of property, plant and equipment and intangible assets Purchases of property, plant and equipment Proceeds from sale of property, plant and equipment Purchase of Fortitude Industries, Inc. Purchase of Fortitude Industries, Inc. Net cash used in investing activities Financing Activities Debt Repayment Debt Repayment Net cash used by financing activities Net cash used by financing activities Net (decrease) increase in cash and cash equivalents Sah and cash equivalents at beginning of period 610 885 885 885 885 885 885 885 885 885 88 | Accounts payable - affiliates | | 0 | |
| Noncurrent liabilities Other Other Other Set cash provided by operating activities Investing Activities Purchases of property, plant and equipment and intangible assets Proceeds from sale of property, plant and equipment Purchase of Fortitude Industries, Inc. Other cash used in investing activities Financing Activities Debt Repayment Dividends paid Net cash used by financing activities Net (decrease) increase in cash and cash equivalents Cash and cash equivalents at beginning of period 885 C2,276 8 (2,276) 8 (2,276) 8 247 8 247 8 247 8 247 8 247 8 247 8 247 8 247 8 247 | Other current liabilities | | 24 | |
| Net cash provided by operating activities \$ 2,280 Investing Activities Purchases of property, plant and equipment and intangible assets Proceeds from sale of property, plant and equipment Purchase of Fortitude Industries, Inc. Purchase of Fortitude Industries, Inc. Net cash used in investing activities Financing Activities Debt Repayment Dividends paid Net cash used by financing activities Net (decrease) increase in cash and cash equivalents Cash and cash equivalents at beginning of period (4) | Taxes payable | | 610 | |
| Net cash provided by operating activities \$ 2,280 Investing Activities Purchases of property, plant and equipment and intangible assets \$ (2,276) Proceeds from sale of property, plant and equipment | Noncurrent liabilities | | 885 | |
| Investing Activities Purchases of property, plant and equipment and intangible assets Proceeds from sale of property, plant and equipment Purchase of Fortitude Industries, Inc. Put cash used in investing activities Financing Activities Debt Repayment Dividends paid Net cash used by financing activities Net cash used by financing activities Net (decrease) increase in cash and cash equivalents Cash and cash equivalents at beginning of period \$ 251 Cash and cash equivalents at beginning of period | Other | | - | |
| Purchases of property, plant and equipment and intangible assets Proceeds from sale of property, plant and equipment Purchase of Fortitude Industries, Inc. Net cash used in investing activities Financing Activities Debt Repayment Dividends paid Net cash used by financing activities Net cash used by financing activities Net (decrease) increase in cash and cash equivalents Cash and cash equivalents at beginning of period \$ (2,276) | Net cash provided by operating activities | \$ | 2,280 | |
| Proceeds from sale of property, plant and equipment Purchase of Fortitude Industries, Inc. Net cash used in investing activities Financing Activities Debt Repayment Dividends paid Net cash used by financing activities Net (decrease) increase in cash and cash equivalents Cash and cash equivalents at beginning of period - 1 - 2 - 3 - 4 - 4 - 5 - 7 - 7 - 7 - 7 - 7 - 7 - 7 | Investing Activities | | | |
| Purchase of Fortitude Industries, Inc. Net cash used in investing activities Financing Activities Debt Repayment Dividends paid Net cash used by financing activities Net cash used by financing activities Net (decrease) increase in cash and cash equivalents Cash and cash equivalents at beginning of period - (4) | Purchases of property, plant and equipment and intangible assets | \$ | (2,276) | |
| Net cash used in investing activities \$ (2,276) Financing Activities Debt Repayment \$ 247 Dividends paid Net cash used by financing activities \$ 247 Net (decrease) increase in cash and cash equivalents Cash and cash equivalents at beginning of period \$ (4) | Proceeds from sale of property, plant and equipment | | - | |
| Financing Activities Debt Repayment \$ 247 Dividends paid | Purchase of Fortitude Industries, Inc. | | - | |
| Debt Repayment \$ 247 Dividends paid Net cash used by financing activities \$ 247 Net (decrease) increase in cash and cash equivalents \$ 251 Cash and cash equivalents at beginning of period (4) | Net cash used in investing activities | \$ | (2,276) | |
| Dividends paid Net cash used by financing activities \$ 247 Net (decrease) increase in cash and cash equivalents Cash and cash equivalents at beginning of period (4) | Financing Activities | | | |
| Net cash used by financing activities \$ 247 Net (decrease) increase in cash and cash equivalents \$ 251 Cash and cash equivalents at beginning of period (4) | Debt Repayment | \$ | 247 | |
| Net (decrease) increase in cash and cash equivalents Cash and cash equivalents at beginning of period (4) | Dividends paid | | | |
| Cash and cash equivalents at beginning of period (4) | Net cash used by financing activities | \$ | 247 | |
| | Net (decrease) increase in cash and cash equivalents | \$ | 251 | |
| Cash and cash equivalents at end of period \$ 247 | | | (4) | |
| | Cash and cash equivalents at end of period | \$ | 247 | |

Jess a DuMouchel
Senior Director – Corporate Controller

PKC Group North America